

In support of Diana Herrera Urias's plea of guilty to the offense in Count One of the Information, Urias, the defendant, Daren Brown, the defendant's attorney, and the United States of America (the government) stipulate and agree to the following:

FACTUAL RESUME

ELEMENTS OF THE OFFENSE

To prove the offense alleged in Count One of the Information, charging a violation of 18 U.S.C. § 371, that is, Conspiracy to Commit Bank Fraud, the government must prove each of the following elements beyond a reasonable doubt:

Conspiracy to Commit Bank Fraud¹

First. That the defendant and at least one other person made an agreement to commit the crime of bank fraud, as charged in the Information;

Second. That the defendant knew the unlawful purpose of the agreement and joined in it willfully, that is, with the intent to further the unlawful purpose; and

Third. That one of the conspirators during the existence of the conspiracy knowingly committed at least one of the overt acts described in the Information, in order to accomplish some object or purpose of the conspiracy.

¹Fifth Circuit Pattern Jury Instruction 2.15A (5th Cir. 2015 ed.).

Bank Fraud²

First. That the defendant knowingly executed a scheme or artifice;

Second. That the scheme or artifice was to defraud a financial institution, as alleged in the Information;

Third. That the defendant had the intent to defraud the financial institution:

Fourth. That the scheme or artifice to defraud was material, employed a false material representation, or concealed a material fact; and

Fifth. That the defendant placed the financial institution at risk of civil liability or financial loss.

STIPULATED FACTS

- 1. Diana Herrera Urias admits and agrees that beginning on or about a date unknown and continuing until on or about July 27, 2018, in the Amarillo Division of the Northern District of Texas, and elsewhere, Diana Herrera Urias, defendant, did knowingly and willfully combine, conspire, confederate, or agree with others, persons known or unknown to the United States, to commit bank fraud, in violation of Title 18, United States Code, Sections 1344(1), with knowledge of the unlawful purpose of the agreement. All in violation of Title 18, United States Code, Section 371.
- 2. In 2007, Diana Herrera Urias was hired by Reagor Dykes Auto Group (RDAG), and she later became the office manager for Reagor Auto Mall Ltd. (RAM) and RAM's Levelland store.
- 3. On or about February 1, 2018, the Amarillo office of the Federal Bureau of Investigation received information that RDAG was engaged in fraudulent activity. The

²Fifth Circuit Pattern Jury Instruction 2.58A (5th Cir. 2015 ed.).

FBI began investigating the allegations and learned that Shane Smith, RDAG CFO, Urias, and other co-conspirators were involved with an extensive check-kiting scheme involving at least 19 accounts located at several banks including, but not limited to, the following: 1) FirstCapital Bank of Texas (FCBTX); 2) AimBank; 3) FirstBank & Trust; 4) IBC Bank; 5) Liberty Capital Bank; 6) Peoples Bank; 7) Vista Bank; and 8) Branch Banking and Trust Company (BB&T). The deposits of all eight banks are insured by the Federal Deposit Insurance Corporation (FDIC).

- 4. "Check-kiting" is a systematic scheme to defraud, whereby nonsufficient checks are traded or cross deposited between two or more checking accounts in order to artificially inflate the bank account balances. This is accomplished by using the float time in the bank system. Once bank accounts are artificially inflated, checks that would normally be returned for nonsufficient funds are, in fact, paid or honored by the issuing banks. There are no actual goods or services provided in exchange for a kited check, nor is there a legitimate or well-documented loan between the two account holders. The purpose of the check-kiting is to falsely inflate the balances in two or more checking accounts in order to allow payroll checks, vendor checks, and other legitimate debits to clear. In this way, rather than negotiable instruments, checks are misused as a form of unauthorized credit.
- 5. The FBI interviewed several witnesses. These witnesses said RDAG was under-capitalized due to its aggressive growth and acquisitions of new dealerships, above-market employee compensation, and unnecessary overhead. To compensate, RDAG kited intercompany checks to falsely inflate its account balances. The FBI

Diana Herrera Urias Factual Resume—Page 3 learned in its investigation that the check-kiting scheme grew over time and, just prior to the collapse on June 26, 2018, RDAG had an entire team at its headquarters designated to kite checks.

- 6. The FBI investigation revealed that by July 2018, at least 19 accounts, from several banks, involving nine different RDAG entities, had been utilized to kite checks. The accounts were identified as kite accounts by one or more of the following indicators:

 (1) intercompany checks with no apparent legitimate business purpose were being deposited into and drawn on the accounts on a daily basis, (2) the aggregate amount of intercompany checks being deposited into an account was roughly equal to the aggregate amount of intercompany checks being drawn on that account for a given time period,

 (3) there was a significant or exponential increase in the monthly dollar volume of intercompany checks leading up to the collapse, (4) there was a negative account balance or a large chargeback after the collapse, and/or (5) the account was identified as a kite account by witnesses or co-conspirators.
- 7. Urias admits she and her co-conspirators kited checks through these 19 accounts to falsely inflate the daily balances of RDAG's accounts. Those 19 accounts were as follows:

Account #	Bank	Name on Account	
XXXXX1179	AimBank	Reagor-Dykes Motors LP	
XXXXX 3183	AimBank	Reagor-Dykes Snyder LP	
XXXXX02177610	BB&T	Reagor-Dykes Snyder LP Funding Account	
XXXXX 15978	FirstBank & Trust	Reagor Auto Mall Ltd	
XXXXX 991	FCBTX	D and R Acquisitions LLC - Real Estate	

XXXXX 144	FCBTX	Reagor Auto Mall Ltd	
XXXXX 488	FCBTX	Reagor-Dykes Amarillo LP	
XXXXX 013	FCBTX	Reagor-Dykes Floydada LP	
XXXXX 31714	IBC Bank	D and R Acquisitions LLC	
XXXXX 31811	IBC Bank	Reagor-Dykes Auto Company LP	
XXXXX 31838	IBC Bank	Reagor-Dykes Imports LP	
XXXXX 31846	IBC Bank	Reagor-Dykes Amarillo LP	
XXXXX 31862	IBC Bank	Reagor-Dykes Plainview LP	
XXXXX 32117	IBC Bank	D and R Acquisitions LLC	
XXXXX 34	Liberty Capital	Reagor-Dykes Auto Direct of	
	Bank	Dallas	
XXXXX 8379	Peoples Bank	Reagor-Dykes Snyder LP	
XXXXX 93	Vista Bank	Reagor-Dykes Auto Company LP	
XXXXX 94	Vista Bank	Reagor-Dykes Imports LP	
XXXXX 88	Vista Bank	Reagor-Dykes Plainview LP	

- 8. Two of the 19 accounts that were used to kite checks belonged to Reagor Auto Mall (RAM). The FBI interviewed witnesses about the checks that went back and forth between the two RAM accounts at FirstBank & Trust and FCBTX. The FirstBank & Trust account had blue check stock, while the FCBTX account had red check stock. The bank accounts usually had negative balances in the morning, sometimes as low as negative \$900,000. After Smith was notified of the anticipated legitimate deposits for that day, he would instruct Urias and other co-conspirators the total amount to cut from one account to the other account by the end of the day, usually by sending an email such as "put 550k of blue" (blue referring to the color of the checks) or whatever was needed. Urias and co-conspirators made up random amounts for each check to total the amount provided by Smith. The bank accounts usually showed positive balances again by the end of each day due to these checks.
 - 9. Some of the emails the FBI recovered show Smith and co-conspirators

discussing the check-kiting scheme, specifically an email on October 2, 2017, where a RDAG employee emailed Smith: "\$298090.59. How much in blue checks today?" Smith replied, "\$280k or more." Urias was copied on these emails. On December 20, 2017, an RDAG employee emailed Smith "\$215k." Smith replied, "Time to change up what we have been doing!! \$450k blue checks." Urias was copied on these emails.

10. For example, on July 25, 2018, there were 117 distinct items totaling \$5,449,912.80 which were deposited into FCBTX account XXXXX144. Sixty-six of those 117 items, totaling \$4,262,104.20, were intercompany checks or transfers from other RDAG entities. Some of the intercompany transactions were possibly legitimate, but most were not. There were ten checks totaling \$582,145.00 from FirstBank & Trust account XXXXX15978 deposited into FCBTX account XXXXX144 on July 25, 2018. All ten checks were for whole dollar amounts with no cents. On that same date, July 25, 2018, there were 154 checks or other debit items totaling \$4,502,114.36 that cleared FCBTX account XXXXX144. Sixty-six of those checks or other debit items totaling \$3,582,216.99 were intercompany checks to other RDAG entities. A few of the intercompany checks listed were legitimate, but most were not. There were ten checks totaling \$526,716.00 that were written to RAM. All ten checks were for whole dollar amounts with no cents. Compare this figure to the ten checks totaling \$582,145.00 from FirstBank & Trust account XXXXX15978 deposited into FCBTX account XXXXX144 on July 25, 2018. The similar amounts going back and forth on the same day is indicative of check-kiting.

11. Once the kite collapsed, 33 intercompany checks totaling \$1,639,799.00, which were all drawn on FCBTX account XXXXX144 titled "Reagor Auto Mall Ltd," and all of which had been deposited into FirstBank & Trust account XXXXX15978 titled "Reagor Auto Mall Ltd" in the latter days of July 2018, were returned to FirstBank & Trust by FCBTX due to "uncollected funds hold." The 33 returned checks were dated between July 26, 2018 and July 30, 2018. The collapse of the kite resulted in a balance of -\$1,402,586.47 in RAM's FCBTX account XXXXX144 as of August 31, 2018 and a balance of -\$1,595,395.83 in RAM's FirstBank & Trust account XXXXX15978 as of August 19, 2018.

12. As of April 17, 2019, the actual loss due to the check-kiting scheme for the 19 accounts is as follows:

Account #	Bank	Name on Account	Estimated kite loss
XXXXX1179	AimBank	Reagor-Dykes Motors LP	0.00
XXXXX 3183	AimBank	Reagor-Dykes Snyder LP	-1,922,279.10
XXXXX02177610	BB&T	Reagor-Dykes Snyder LP	0.00
		Funding Account	0.00
XXXXX 15978	FirstBank and Trust	Reagor Auto Mall LTD	-1,595,395.83
XXXXX 991	FCBTX	D and R Acquisitions LLC - Real Estate	0.00
XXXXX 144	FCBTX		0.00
		Reagor Auto Mall Ltd	
XXXXX 488	FCBTX	Reagor-Dykes Amarillo LP	-333,175.79
XXXXX 013	FCBTX	Reagor-Dykes Floydada LP	-105,487.80
XXXXX 31714	IBC Bank	D and R Acquisitions LLC	-2,678,971.00
XXXXX 31811	IBC Bank	Reagor-Dykes Auto	-705,133.48
	IDC Dalik	Company LP	-703,133.40
XXXXX 31838	IBC Bank	Reagor-Dykes Imports LP	-57,854.44
XXXXX 31846	IBC Bank	Reagor-Dykes Amarillo LP	-1,205,333.63
XXXXX 31862	IBC Bank	Reagor-Dykes Plainview LP	-703,657.91
XXXXX 32117	IBC Bank	D and R Acquisitions LLC	-160,563.44
XXXXX 34	Liberty	Reagor-Dykes Auto Direct	0.00

	Capital Bank	of Dallas	
XXXXX 8379	Peoples Bank	Reagor-Dykes Snyder LP	0.00
XXXXX 93	Vista Bank	Reagor-Dykes Auto Company LP	-4,122,621.72
XXXXX 94	Vista Bank	Reagor-Dykes Imports LP	-5,319,002.00
XXXXX 88	Vista Bank	Reagor-Dykes Plainview LP	-4,180,097.56
		total:	-23,089,573.70

The defendant agrees that the defendant committed all the essential 13. elements of the offense(s). This factual resume is not intended to be a complete accounting of all the facts and events related to the offense charged in this case. The limited purpose of this statement of facts is to demonstrate that a factual basis exists to support the defendant's guilty plea to Count One of the Information.

AGREED TO AND STIPULATED on this 2

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